Doc Code: AP.PRE.REO

PTO/SB/33 (07-09) Approved for use through 07/31/2012, OMB 0651-0031 U.S. Patent and Trademark Office; U.S. DEPARTMENT OF COMMERCE

Under the Paperwork Reduction Act of 1995, no persons are required to respond to a collection of information unless it displays a valid OMB control number.				
PRE-APPEAL BRIEF REQUEST FOR REVIEW		Docket Number (Optional)		
		22224-05648		
I hereby certify that this correspondence is being deposited with the United States Postal Service with sufficient postage as first class mail in an envelope addressed to "Mail Stop AF. Commissioner for Patents, P.O. Box 1450, Alexandria, VA 22313-1450" [37 CFR 1.8(a)]	Application Number Filed			
	10/014,919		December 11, 2001	
on	First Named Inventor			
Signature	Andrew B. Baker			
	Art Unit		Examiner	
Typed or printed name	3693		Thuan Q. Tran	
This request is being filed with a notice of appeal.  The review is requested for the reason(s) stated on the attached sheet(s).  Note: No more than five (5) pages may be provided.				
I am the				
applicant/inventor.	/Briar	/Brian Hoffman/		
assignee of record of the entire interest.	Signature Brian Hoffman			
See 37 CFR 3.71. Statement under 37 CFR 3.73(b) is enclosed. (Form PTO/SB/96)	Typed or printed name			
attorney or agent of record. 39,713	415-875-2484			
_		Telephone number		
attorney or agent acting under 37 CFR 1.34.	August 25, 2010			
Registration number if acting under 37 CFR 1.34	Date			
NOTE: Signatures of all the inventors or assignees of record of the entire interest or their representative(s) are required. Submit multiple forms if more than one signature is required, see below.				
*Total of forms are submitted.				

This collection of information is required by 35 U.S.C. 132. The information is required to obtain or retain a benefit by the public which is to file (and by the USPTO to process) an application. Confidentiality is governed by 35 U.S.C. 122 and 37 CFR 1.11, 1.14 and 41.5. This will opticate it is estimated to take 12 minutes complete, including gathering, prespring, and submitting the completed application from the USPTO. The will vary depending and submitting the completed application from the USPTO. The will vary depending and submitting the completed application from the USPTO. comments on the amount of time you require to complete this form and/or suggestions for reducing this burden, should be sent to the Chief Information Officer, U.S. Patent and Trademark Office, U.S. Patent and Trademark Office, U.S. Department of Commerce, P.D. George (1450, Alexandria, VA 22313-1450, DO NOT SEND FEES OR COMPLETED FORMS TO THIS ADDRESS, SEND TO: Mail Stop A, Commissioner Patents, P.O. Sox 1450, Alexandria, VA 22313-1450.

### Privacy Act Statement

The Privacy Act of 1974 (P.L. 93-579) requires that you be given certain information in connection with your submission of the attached form related to a patent application or patent. Accordingly, pursuant to the requirements of the Act, please be advised that: (1) the general authority for the collection of this information is 35 U.S.C. 2(b)(2); (2) furnishing of the information solicited is voluntary; and (3) the principal purpose for which the information is used by the U.S. Patent and Trademark Office is to process and/or examine your submission related to a patent application or patent. If you do not furnish the requested information, the U.S. Patent and Trademark Office may not be able to process and/or examine your submission, which may result in termination of proceedings or abandonment of the application or expiration of the patent.

The information provided by you in this form will be subject to the following routine uses:

- The information on this form will be treated confidentially to the extent allowed under the Freedom of Information Act (5 U.S.C. 552) and the Privacy Act (5 U.S.C 552a). Records from this system of records may be disclosed to the Department of Justice to determine whether disclosure of these records is required by the Freedom of Information Act.
- A record from this system of records may be disclosed, as a routine use, in the course of presenting evidence to a court, magistrate, or administrative tribunal, including disclosures to opposing counsel in the course of settlement neoditations.
- A record in this system of records may be disclosed, as a routine use, to a Member of Congress submitting a request involving an individual, to whom the record pertains, when the individual has requested assistance from the Member with respect to the subject matter of the
- A record in this system of records may be disclosed, as a routine use, to a contractor of the Agency having need for the information in order to perform a contract. Recipients of information shall be required to comply with the requirements of the Privacy Act of 1974, as amended. pursuant to 5 U.S.C. 552a(m).
- A record related to an International Application filed under the Patent Cooperation Treaty in this system of records may be disclosed, as a routine use, to the International Bureau of the World Intellectual Property Organization, pursuant to the Patent Cooperation Treaty.
- A record in this system of records may be disclosed, as a routine use, to another federal agency for purposes of National Security review (35 U.S.C. 181) and for review pursuant to the Atomic Energy Act (42 U.S.C. 218(c)).
- 7. A record from this system of records may be disclosed, as a routine use, to the Administrator, General Services, or his/her designee, during an inspection of records conducted by GSA as part of that agency's responsibility to recommend improvements in records management practices and programs, under authority of 44 U.S.C. 2904 and 2906. Such disclosure shall be made in accordance with the GSA regulations governing inspection of records for this purpose, and any other relevant (i.e., GSA or Commerce) directive. Such disclosure shall not be used to make determinations about individuals.
- 8. A record from this system of records may be disclosed, as a routine use, to the public after either publication of the application pursuant to 35 U.S. C. 122(b) or issuance of a patent pursuant to 35 U.S.C. 151. Further, a record may be disclosed, subject to the limitations of 37 CFR 1.14, as a routine use, to the public if the record was filed in an application which became abandoned or in which the proceedings were terminated and which application is referenced by either a published application, an application open to public inspection or an issued patent.
- A record from this system of records may be disclosed, as a routine use, to a Federal, State, or local law enforcement agency, if the USPTO becomes aware of a violation or potential violation of law or regulation.

## ATTACHMENT TO THE PRE-APPEAL BRIEF REQUEST FOR REVIEW

Pre-appeal review is requested because the rejections of record are improper for at least the reasons set forth below.

## Status of the claims

Claims 11-30 and 34-51 are pending and stand rejected. Claims 11-22, 28-30, and 34-36 are rejected under 35 U.S.C. § 103(a) as being unpatentable over Smith et al. ("Iterative Flattening") in view of Amico et al. ("Applying tabu search to the job-shop scheduling problem"), in further view of Faaland et al., U.S. Patent 5,524,088. Claims 37-47 and 59-51 are rejected under § 103(a) as being unpatentable over Smith in view of Amico in further view of Stidsen et al. ("Jobshop scheduling in a shipyard") in further view of Faaland. Claims 23 and 27 are rejected under § 103(a) as being unpatentable over Smith in view of Amico in further view of Caulfield, U.S. 2002/0065702 in further view of Faaland. Claim 48 is rejected under § 103(a) as being unpatentable over Smith in view of Stidsen in further view of Caulfield. Claims 1-10 are canceled and claims 31-33 are withdrawn.

# The rejections of claims 11, 17, 34, 37, 43, and 50 contain clear error

Independent claim 17 recites a method for generating a schedule of start times for a plurality of tasks for a project. The method comprises receiving data representative of the tasks and generating a proposed schedule of start times for the tasks. The proposed schedule is generated responsive to fluctuations of resources utilized to perform the tasks. The scheduling method further comprises:

evaluating...the proposed schedule of start times for the plurality of tasks to estimate an associated cost, wherein the associated cost is based

1

22224/05648/SF/5307031.1

# significantly on properties of the proposed schedule other than duration:...

Thus, the proposed schedule is evaluated to estimate an associated cost, where the cost is based significantly on properties of the proposed schedule other than duration.

The cited references do not estimate costs for a schedule based significantly on properties other than duration. In rejecting claim 17, Examiner acknowledges that Smith and Amico do not teach use of a cost based significantly on properties other than duration. Office Action of April 30, 2010, p. 4. Instead, Examiner relies on Faaland for this element.

Faaland, however, explicitly teaches using costs based on duration. Faaland describes a technique for cost-based resource scheduling. Faaland's technique describes a schedule as a graph, and assigns each node of the graph a cost "which corresponds to cost or savings due to delaying the task one time unit" Faaland, Abstract (emphasis added). In general, Faaland describes two types of costs: inventory carrying costs and delayed delivery costs. Inventory carrying costs are a consequence of the fact that a schedule is of too short a duration, so that the schedule is complete and the products of the schedule must be stored ("carried") prior to delivery. Delayed delivery costs are a consequence of the fact that the schedule is of too long a duration, so that the schedule is not complete in time and the products are delivered late. Thus, the costs used in Faaland are based on duration.

The portions of Faaland cited by Examiner to support the rejection illustrate the distinctions between Faaland and the claimed invention. Examiner specifically references Faaland's inventory carrying and late delivery costs and cites to col. 2, lines 10-15 and 31-34, col. 5, line 58 to col. 6, line 15, and col. 11, lines 1-16. Column 2 at lines 10-15 briefly mentions how Faaland's technique minimizes inventory carrying and late delivery costs. Lines 31-34 of the same column describe how Faaland applies a Maximum Flow Procedure that identifies tasks

that can be "profitably delayed."

The portions of columns 5 and 6 cited by Examiner also describe costs based on duration.

Column 5 describes how a product can be delivered on or after its due date and has associated late delivery costs. Column 6 describes how intermediate tasks have a negative unit delay cost "to reflect the savings that their postponement would produce in work-in-process inventory costs." Faaland, col. 6, lines 4-6. The cited portion of col. 6 also describes carrying and delayed delivery costs and states, e.g., that "[e]nd-product tasks can be delayed past their due date if the cost can be offset by savings in inventory carry costs." Faaland, col. 11, lines 6-8.

Accordingly, the rejection of claim 17 contains clear error because the cited references fail to disclose or suggest use of an associated cost "based significantly on properties of the proposed schedule other than duration." Examiner acknowledges that Smith and Amico do not show this aspect of claim 17, and Faaland's costs are based on duration. Thus, claim 17 is not obvious in view of the cited references. Claims 11, 34, 37, and 43 are not obvious for at least the same reasons. Therefore, Appellants request that the panel lift the rejection of claims 11, 17, 34, 37, and 43.

### The rejections of claim 22 and its dependents contain clear error

Claim 22 depends from claim 17 and states that evaluating the proposed schedule of start times for the plurality of tasks includes determining costs associated with resource fluctuations. For example, costs associated with acquiring, using, or releasing physical laborers are examples of costs associated with resource fluctuations as described in Appellants' Specification at paragraph 13. Costs associated with resource fluctuations are examples of costs based significantly on properties of the proposed schedule other than duration.

Examiner rejects claim 22 based on primarily on Amico and cites to Amico's paragraph 232. However, this rejection is logically inconsistent with the rejection of claim 17 because Examiner has already acknowledged that Amico fails to disclose costs based significantly on properties of the proposed schedule other than duration. Moreover, the cost function described at Amico's page 232 does not determine costs associated with resource fluctuations. Rather, Amico's cost function merely represents the arbitrary cost of a given solution within a set of feasible solutions.

Claim 23 depends from claim 22 and recites examples of costs associated with the resource fluctuations (i.e., the cost based significantly on properties of the proposed schedule other than duration). Specifically, claim 23 says that such costs include at least one of resource acquisitions costs, resource disposition costs, incremental costs for resource over-utilization, and incremental costs for resource under-utilization.

Claim 23 is rejected based primarily on Caulfield. Caulfield describes a way to schedule tasks for an auto repair shop and discusses worker utilization at paragraphs 25 and 33. However, Caulfield uses utilization to estimate how long a repair will take, and is not concerned with costs based significantly on properties of the proposed schedule other than duration such as resource acquisition or disposition costs. Caulfield briefly mentions costs at paragraphs 4 and 24. The first mention describes how a human estimator can estimate the cost and time required for a repair job, while the second mention describes rental car costs incurred when a repair job is delayed. Examiner cites to Caulfield's mention of "idle time" at paragraph 10 to support the rejection. But Caulfield uses idle time to schedule repair tasks, not to determine a cost associated with a proposed schedule. See Caulfield, paragraph 17. Therefore, Caulfield in combination with the other cited references does not render claim 23 obvious.

Claims 24-26 depend from claim 23 and recite further examples of such costs, such as hiring/firing costs and overtime costs. These claims are rejected based primarily on paragraph 17 of Borton. Borton describes a business modeling system and discusses employee costs such as hiring and firing costs at paragraph 17. However, Borton uses these costs to assess the budget of an organization, not to evaluate a schedule. It is not apparent how or why a person of ordinary skill in the art would combine Borton's teachings with the other references to produce the claimed method of generating a schedule.

Claim 27 depends from claim 23 and recites use of an idle resource cost. Claim 27 is rejected based on paragraphs 53-54 of Caulfield. However, Caulfield has only 41 numbered paragraphs and thus there is no support for the rejection of claim 27. Claims 24-27 are not obvious in view of Bolton, Caulfield, and the other cited references.

There are clear errors in the rejections of the current claims. Moreover, the claimed invention would not have been obvious to a person of ordinary skill in the art considering the references at the time the invention was made for the reasons given above. Based on the foregoing, Appellants request that the panel reverse the rejections of the claims and either recognize the claims as allowable or issue a new Office action that addresses the deficiencies described above.